

PERFORMANCE AGREEMENT

Made and entered into by and between:

RAMAKGAHLELA MINAH MAREDI

Municipal Manager of Elias motsoaledi Local Municipality

On behalf of Elias Motsoaledi Local Municipality

And

KENNEDY KHOLISO MAMETSA

("ACTING SENIOR MANAGER: INFRASTRUCTURE")

FINANCIAL YEAR: 01 JULY 2016 - 30 JUNE 2017

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1. PURPOSE OF PERFORMANCE AGREEMENT

The parties agree that the purposes of this agreement are to:

- (1) Comply with the provisions of Section 57 (1) (b), (4A), (4B) and (5) of the Systems Act as well as the employment contract entered into between the parties;
- (2) Specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the budget of the municipality;
- (3) Specify accountabilities as set out in a performance plan, plan which forms an annexure to the performance agreement;
- (4) Monitor and measure performance against set targeted outputs;
- (5) Use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- (6) In the event of outstanding performance, to appropriately reward the employee; and
- (7) Give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

2. COMMENCEMENT AND DURATION

- (1) The performance agreement must be entered into for each financial year of the municipality, or part thereof. The performance agreement will be with effective for the period not exceeding three months
- (2) The parties must review the provisions of this Agreement during June each year. The parties will conclude a new performance agreement that replaces the previous agreement at least once a year within one month after the commencement of the new financial year.
- (3) The agreement will terminate on the termination of the employee's contract of employment for any reason.
- (4) If at any time during the validity of the agreement the work environment alters to the extent that the contents of the agreement are no longer appropriate, the contents must by mutual agreement between the parties, immediately be revised.

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3. PERFORMANCE OBJECTIVES

- (1) The performance plan sets out;
- (a) The performance objectives and targets that must be met by the employee; and
- (b) The time frames within which those performance objectives and targets must be met
- (2) The performance objectives and targets reflected in the performance plan are set by the employer in consultation with the employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the municipality, and shall include key objectives; key performance indicators; targets dates and weightings.
- (3) The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- (4) The employee 's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the employer's Integrated Development Plan.

4. PERFORMANCE MANAGEMENT SYSTEM

- (1) The employee agrees to participate in the performance management system that the employer adopts or introduces for the municipality.
- (2) The employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the employer, management and municipal staff to perform to the standards required.
- (3) The employer will consult the employee about the specific performance standards that will be included in the performance management system as applicable to the employee.
- (4) The employee undertakes to actively focus towards the promotion and implementation of the Key Performance Areas (KPAs) (including special projects relevant to the employee's responsibilities) within the local government framework.
- (5) The criteria upon which the performance of the employee must be assessed consist of two components, both of which must be contained in the performance agreement. The employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and Core Competency Requirements (CCRs) respectively. Each area of assessment will be weighted and will contribute a

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- specific part to the total score. KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- (6) The employee's assessment will be based on his or her performance in terms of the outputs/outcomes (performance indicators) identified as per the performance plan which are linked to the KPA's, which constitute 80% of the overall assessment result as per the weightings agreed to between the employer and employee.

Key Performance Areas (KPA's) for Municipal	Weighting
Managers	
Basic Service Delivery	70
Municipal Institutional Development and Transformation	5
Local Economic Development	5
Municipal Financial Viability and management	10
Good Governance and Public Participation	10
Total	100%

- (7) In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant
- (8) The CCRs will make up the other 20% of the employee's assessment score. CCRs that are deemed to be most critical for the employee's specific job should be selected from the list below as agreed to be between the employer and the employee and must be considered with due regard to the proficiency level agreed to:

CORE COMPETENCY REQU	JIREMENTS FOR EMPLOYEES (CCR)	
LEADING COMPETENCIES		65%
		Weight
Strategic Direction and Leadership	 Impact and Influence Institutional Performance Management Strategic Planning and Management Organizational Awareness 	5
People Management	 Human Capital Planning and Development Diversity Management Employee Relations Management Negotiation and Dispute Management 	5
Program and Project Management	 Program and Project Planning and Implementation Service Delivery Management Program and Project Monitoring and 	40

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	Evaluation	
Financial Management	 Budget Planning and Execution Financial Strategy and Delivery Financial Reporting and Monitoring 	5
Change Leadership	 Change Vision and Strategy Process Design and Improvement Change Impact Monitoring and Evaluation 	5,
Governance Leadership	Policy FormulationRisk and Compliance ManagementCooperative Governance	5
Core Competencies		35%
Moral Competence		5
Planning and Organising		10
Analysis and innovation		5
Knowledge and information Management		5
communication		5
Results and Quality Focus		5
Total Percentage		100%

5. EVALUATING PERFORMANCE

- 1. The performance plan sets out-
 - the standards and procedures for evaluating the employee's performance;
 and
 - ii. the intervals for the evaluation of the employee's performance.
- 2. Despite the establishment of agreed intervals for evaluation, the employer may, in addition, review the employee's performance at any stage while the contract of employment remains in force.
- 3. Personal growth and development needs identified during any performance review discussion must be documented in a personal development plan as well as the actions agreed to and implementation must take place within set time frames.
- 4. The annual performance appraisals must involve:
 - (a) Assessment of the achievement of results as outlined in the performance plan:
 - (i) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (ii) An indicative rating on the five-point scale should be provided for each KPA

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(iii) The applicable assessment rating calculator must then e used to add the scores and calculate a final score.

(b) Assessment of the CCRs

- (i) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (ii) An indicative rating on the five point scale should be provided for each CCR
- (iii) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (iv) The applicable assessment rating calculator must then be used to add the scores and calculate a final CCR score.

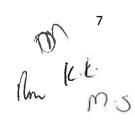
Overall Rating

- (i) An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisals.
- (ii) The assessment of the performance of the employee will be based on the following rating scale for KPA's and CCR's:

LEVEL	DESCRIPTION	RATING	ASSESSMEN T SCORE	PERFORMANCE BONUS RATIOS
Level 5: Outstanding Performance	Performance far exceeds the standards expected for the job in all areas of the manager. The manager has achieved exceptional results against all performance criteria and indicators specified in the Performance Plan and maintained this in all areas of responsibility throughout the year.	5	75-100	Maximum bonus allowed into Regulations is between 10% and 14% of person's inclusive annual remuneration package. The % as determined per Council Resolution is as follows: 75-76%=10% 77-78%=11% 79-80%=12% 81-84%=13% 85-100%=14%

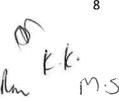


LEVEL	DESCRIPTION	RATING	ASSESSMEN T SCORE	PERFORMANCE BONUS RATIOS
Level 4: Performance significantly above expectations	Performance is significantly higher than the standard expected for the job in all areas. The manager has achieved above fully effective results against more than half of the performance criteria and indicators specified in the performance plan and fully achieved all others throughout the year.	4	65-74	Maximum bonus allowed into. Regulations is between 5% and 9% of person's inclusive annual remuneration package. The % as determined per Council Resolution is as follows: 65-66%=5% 67-68%=6% 69-70%=7% 71-72%=8% 73-74%=9%
Level 3: Fully Effective	Performance fully meets the standard expected for the job in all areas. The manager has achieved effective results against all significant performance criteria and indicators specified in the Performance Plan and may have achieved results significantly above expectations in one or two less significant areas throughout the year.	3	51-64	No bonus
Level 2: Performance not fully satisfactory	Performance is below the standard required for the job in		31-50	No bonus



PERFORMANCE	APPRAISAL OF KPAs AND CCRS	3		
LEVEL	DESCRIPTION	RATING	ASSESSMEN T SCORE	PERFORMANCE BONUS RATIOS
Level 1: Unacceptable Performance	Performance does not meet the standard required for the job. The manager has not met one or more fundamental requirements and/or is achieving results that are well below the performance criteria and indicators in a number of significant areas of responsibility. The manager has failed to demonstrate the commitment or ability to bring performance up to the level expected despite efforts to encourage improvement	1	Less than 30	No bonus

- (c) For purpose of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -
 - (i) Executive Mayor or Mayor
 - (ii) Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - (iii) Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council
 - (iv) Mayor and/or municipal manager from another municipality; and
 - Member of a ward committee as nominated by the Executive (v) Mayor or Mayor
- (d) For purpose of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -
- (i) Municipal Manager;
- (ii) Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- (iii) Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council



- (iv) Municipal manager from another municipality
 - (e) The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (d) and (e).

Schedule for performance reviews

1. The performance of the employee in relation to his or her performance agreement must be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

1st Quarter

July -September 2016

2nd Quarter

October-December 2016

3rd Quarter

January - March 2017

4th Quarter

April – June 2017

- 2. The employer must keep a record of the mid-year review and annual assessment meetings.
- 3. Performance feedback must be based on the employer's assessment of the employee's performance.
- 4. The employer will be entitled to review and make reasonable changes to the provisions of the performance plan from time to time for operational reasons on agreement between both parties.
- 5. The employer may amend the provisions of the performance plan whenever the performance management system is adopted, implemented or amended as the case may be on agreement between both parties.

Developmental Requirements

A personal development plan (PDP) for addressing developmental gaps must form part of the performance agreement.

Obligations of the Employer

The employer must -

- (1) Create an enabling environment to facilitate effective performance by the employee;
- (2) Provide access to skills development and capacity building opportunities;
- (3) Work collaboratively with the employee to solve problems and generate solutions to common problems that may impact on the performance of the employee;

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- (4) On the request of the employee delegate such powers reasonably required by the employee to enable him or her to meet the performance objectives and targets established in terms of the agreement; and
- (5) Make available to the employee such resources as the employee may reasonably require from time to time to assist him or her to meet the performance objectives and targets established in terms of the agreement

Consultation

- 1. The employer agrees to consult the employee timeously where the exercising of the power will have amongst other,—
 - (b) a direct effect on the performance of any of the employee's functions.
 - (c) Commit the employee to implement or to give effect to a decision made by the employer; and
 - (d) A substantial financial effect on the employer
- (2) The employer agrees to inform the employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in sub-regulation (1) as soon as is practicable to enable the employee to take any necessary action without delay.

Management of evaluation outcomes

- (1) The evaluation of the employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- (2) A performance bonus ranging from 5% to 14% of the all-inclusive remuneration package may be paid to an employee in recognition of outstanding performance. In determining the performance bonus the relevant percentage is based on an overall rating, calculated by using the applicable assessment rating calculator; provided that
- (a) a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
- (b) a score of 150% and above is awarded a performance bonus ranging from 10% to 14%.
- (3) In the case of unacceptable performance, the employer shall
- (a) Provide systematic remedial or developmental support to assist the employee to improve his or her performance; and

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(b) After appropriate performance counseling and having provided the necessary guidance and/or support and reasonable time for improvement in performance, and performance does not improve, the employer may consider steps to terminate the contract of employment of the employee on grounds of unfitness or incapacity to carry out his or her duties.

Disputes Resolution

- (1) Any disputes about the nature of the employee's performance agreement whether it relates to key responsibilities, priorities, methods of assessment and/or salary increment in the agreement, must be mediated by -
- (a) In the case of the Municipal Manager, the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the employee, or any other person designated by the MEC; and
- (b) In the case of managers directly accountable to the municipal manager, the executive mayor or mayor within thirty days (30) of receipt of a formal dispute from the employee;

Whose decision shall be final and binding on both parties.

- (2) Any disputes about the outcome of the employee's performance evaluation must be mediated by-
 - (a) In the case of the municipal manager, the MEC for local government in the province within thirty days (30) of receipt of a formal dispute from the employee, or any other person designated by the MEC; and
 - (b) In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)€, within thirty (30) days of receipt of a formal dispute from the employee;

Whose decision shall be final and binding on both parties

General

- (1) The contents of the performance Agreement must be available to the public by the employer in accordance with the Municipal Finance Management Act, 2003 and section 46 of the Act
- (2) Nothing in this Agreement diminishes the obligations, duties or accountabilities of the employee in terms of his or her employment contract, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- (3) The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

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Signed at	Groblesday	on this <u>OSL</u> day of _	(

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MUNICIPAL MANAGER OF ELLIAS MOTSOALEDI LOCAL MUNICIPALITY

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ACTING SENIOR MANAGER: INFRASTRUCTURE

AS WITNESSES:

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ANNEXURE A: PERFORMANCE PLAN

IDP Strategic Scorecard

KPA 4 - Basic Service Delivery and Infrastructure Development Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

	POE	Completion certificates provided by contracted consultants	Completion certificates provided by contracted consultants	Individual project appointment letters in terms of consultants/
21	Annual	%86	7kms	100%
	4th Qtr	%86	7kms	100%
2016/17	3rd Qtr	N/A	N/A	100%
	2nd Qtr	N/A	N/A	N/A
	1st Qtr	N/A	N/A	N/A
Audited	Baseline 2014/15	%96	8.3kms	New
Budget	Source 000's	INEP 13 000	64 700	Opex
90	Ref	4.1	4.2	4.6
Weight	ing	2	2	2
	ΚÞ	% of households with access to basic levels of electricity by the 30 June 2017 (GKPI)	Kms of new tarred roads constructed by the 30 June 2017	# of new Capital projects started on time In terms of the appointment of consultants / contractors for EMLM funded projects as per the Capital implementation plan
	Programme	Electricity	Roads and Storm Water	Project Management
Stratogic	Objective	Reduction in the level of Service Delivery backlogs		Reduction in the level of Service Delivery backlogs



KPA 5: Municipal Financial Viability and Management Strategic Goal: Sustainable Financial Viability

	POE		9	Section 72	Tinancial	Leport			Crastian 73	Section 72	inancial	lodal
	Annual				%00I					/0001	2001	
	4th Qtr				3001					1000/	%00T	
2016/17	3rd Qtr			*****	ĕ Ž					W / W	۲ ک	
	2nd Qtr				Z Z					٧/١٧	¥/ ≥	
	1st Qtr			• / 1	₹					V/ I4	₹	
Audited	Baseline 2014/15			,	3					1000/	%00T	
Budget	IDP Ref Source 000's			Capex	94 449					MIG	62 419	
	IDP Ref	n		,	4. TO					•	1. 1.	
Weigh	ting	2							2			
	Æ	% of Capital	terms of new	IDP identified	projects (own	spend/ revenue)	by the 30 June	2017 (GKPI)	% spending on	MIG funding by	the 30 June	2017
	Programme	Project										
Stratogic	Objective	Reduction in	Service	Delivery	backlogs							

on fix

SDBIP Scorecard

KPA 2: Institutional Development and Municipal Transformation Strategic Goal: Capacitated and effective human capital

			Weight		Budge	Baselin			2016/17			
Strategic Objective	Programme	KPI	gu	Ein De	t R 000's	e 2014/1 5	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annua	POE
Improved efficiency and effectiveness	New / Review Polices	# of new / reviewed policies approved by Council by 30 Jun			Орех	N/A	N/A	N/A	N/A	2	2	Copies of policies and Council
Municipal Administratio n	Performance Managemen t	Performance % of KPIs and Managemen projects attaining t organisational targets by 30 Jun 2017 (ID)	1	2.5	Opex	85,7%	100%	100%	100%	100%	100%	Annual Performance Report and Internal Audit quarterly report

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KPA 4 - Basic Service Delivery and Infrastructure Development Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Fleetricity % of illegal 2 1 1 1 1 1 1 1 1 1	Stratooic			Weigh	90	Rudget	Racolino			2016/17			
Storm Water Storm Water to the month Storm Water to the management Fleet Storm Wanagement Project Storm Solute Storm Solute Storm Solute Storm Solute Storm Solute Storm Wanagement	Objective	Programme	KPI	ting	ij	R 000's	2014/15	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Connections	Reduction	Electricity	% of illegal	2									Monthly
Fleet	ln me level of		connections										Infrastructure p
Roads & N/A N/A N/A 100%	Service		reported/investi		4.1	Opex	New	100%	100%	100%	100%	100%	rogress report
Roads & Km of gravel	Delivery		gated and										and register of
Month Mont	backlogs		resolved each										connections
% Spending on the Punding by the 30 June 2017 4.1 INEP funding by the 30 June 2017 4.1 INEP funding by the 30 June 2017 4.1 INEP funding by the 30 June 2017 13 3000 N/A N/A N/A N/A 100% 100% 1 water roads graded and bladed by 30 June 2017 4.2 Opex 40kms N/A N/A N/A N/A N/A A40kms			month										
s & Km of gravel 2			% spending on	2		INEP							Section 72
s & Km of gravel 2			the 30 June 2017		4.1	13 000	N/A	∀ Z	N/A	N/A	100%	100%	financial report
Water roads graded by 30		0 7000	lowers to my	,									
Water roads graded and bladed by 30		Koads &	Nin oi gravei	7									Monthly
and bladed by 30 Jun 2017 # of municipal fleet vehicle reports submitted each quarter to the MM ct % of new Capital 2 terms of agreed projects by Jun 2017 # of municipal # of municip		Storm Water	roads graded		4.2	Onex	40kms	N/A	N/A	A/N	×40K	>40kms	Infrastructure
Jun 2017			and bladed by 30		1	5		<u> </u>	<u>.</u>		ms		progress report
# of municipal 1			Jun 2017										
fleet vehicle		Fleet	# of municipal	1									
reports Opex New 1 1 1 4 Submitted each quarter to the MM MM % of new Capital 2 100% <td< td=""><td></td><td>management</td><td>fleet vehicle</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>Monthly float</td></td<>		management	fleet vehicle										Monthly float
submitted each quarter to the MM % of new Capital 2 projects completed in terms of agreed schedule for EMLM funded projects by Jun 30,2017			reports			yad	Now	,		-	,	V	management
quarter to the MIM % of new Capital 2 A.6 Opex N/A N/A N/A 100% 100% % of new Capital 2 A.6 Opex N/A N/A N/A 100% 100% projects BMLM funded projects by Jun A.6 A.6 <td></td> <td></td> <td>submitted each</td> <td></td> <td></td> <td>C DCX</td> <td>*</td> <td>1</td> <td>4</td> <td>4</td> <td>4</td> <td>٠</td> <td>report</td>			submitted each			C DCX	*	1	4	4	4	٠	report
MM % of new Capital 2 A.6 Opex N/A N/A N/A 100% 100% Projects completed in terms of agreed 4.6 Opex N/A N/A N/A 100% 100% EMLM funded projects by Jun 30, 2017 20,017 <t< td=""><td></td><td></td><td>quarter to the</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>1003</td></t<>			quarter to the										1003
% of new Capital 2 projects completed in terms of agreed schedule for EMLM funded projects by Jun 30,2017			MM										
projects completed in terms of agreed schedule for EMLM funded projects by Jun 30,2017		Project	% of new Capital	2									
agreed 4.6 Opex N/A N/A N/A 100% 100% 100% of the state o		Management	projects										lenbivibul
agreed 4.6 Opex N/A N/A N/A 100% 100% 100% Inded by Jun			completed in										project
ifor the property of the prope			terms of agreed		7 6	À C	%	V/N	\/N	V/N	100%	100%	project certificates of
by Jun			schedule for		j t	χ Ω		()	<u> </u>		2001		completion
by Jun			EMLM funded										(COC)
			projects by Jun										(2)2)

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KPA 5: Municipal Financial Viability and Management Strategic Goal: Sustainable Financial Viability

		Weigh	ID	Budget	Baseline			2016/17			
	<u>a</u>	ting	Ein	R 000's	2014/15	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
Sp	% spend of the	2									
ğ ə	Departmental operational		5.1	0pex	%86	25%	20%	75%	95%	95%	Section 72 financial
9	Budget by 30 Jun										report
11	, (ID)										
Sp	% spend on	2									
ıfra	infrastructure										
pa	repairs and										Section 72
ajr	tenance of			14 715	100%	750%	7002	750%	100%	100%	financial
e t	the total			(4, 4%)	%00T	%67	% 20%	7.5%	*00T	%00T	mancial
ě	ational										1 choi r
β	budget by 30 Jun										
2017											
at	% attendance at	1									
he	scheduled Bid		7.	yan	V/N	100%	100%	100%	100%	100%	Attendance
Ε	Committee		9.	v o do	(2001	7007	2001	200	100/1	registers
ee	meetings (ID)										
gs	% spending on	2									
16	funding										
(15%	.0										Section 72
оp	proportional		7	MIG	Now	V/N	V/N	N/A	15%	15%	financial
<u>8</u>	ation for		r r	9 362		<u> </u>	<u> </u>	2	2	2	report
por	Sports and										3
ecr	Recreation) by										
<u> ا</u>	30 June 2017										

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KPA 6: Good Governance and Public Participation Strategic Goal: Sound Governance

			Weigh		Budge	Baselin			2016/17			
Strategic Objective	Programme	KPI	ting	ë ë	t R 000's	e 2014/1 5	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	POE
To create a culture of accountability and	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (ID)	2	6.4	Opex	N/A	N/A	N/A	20%	100%	100%	Quarterly IA status reports
transparency	Good Governance	% of AG Management Letter findings resolved by 30 Jun 2017 (ID)	2	6.5	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly AG Action Plan
	Risk	% execution of identified risk management plan within prescribed timeframes per quarter (ID)	2	9.9	Opex	N/A	N/A	100%	100%	100%	100%	Quarterly Risk managemen t committee reports

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Operational Projects

Stratogic	Stratogic		Weigh	IDP	Droior	Budge	Da	Dates		2015/16	3/16	
,	Objective	Project	ting	ë ¥	t Ref	t R 000's	Start	End	Qtr 1 Milestone	Qtr 2 Milestone	Qtr 3 Milestone	Qtr 4 Milestone
Accessible	Reduction	Develop and	2						Develop a	Submit draft	Implement	Implement
	in the	implement							draft	Infrastructure	Infrastructure	Infrastructure
sustainable	level of	Infrastructure		9 7	2	200	1.11	-unr	Infrastructure	Maintenance	maintenance	maintenance
nfrastructu	Service	maintenance		1 , 0	1	ž O	oT-Inc	17	Maintenance	Plan to Council	Plan	Plan
	Delivery	Plan by 30 Jun							Plan	for approval		
	backlogs	2017										
		Conduct a	2								Conduct a	Submit
		status quo									status quo	report to
		analysis of									analysis of	Director of
		existing EMLM									existing	Social
		building,		7	נ	ò	Jan-	-unr	V/N	V/N	EMLM	Services for
		recreational		,	7 2	<u> </u>	17	17	\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	(<u>)</u>	building and	evaluation
		and community									community	and
		facilities by the									facilities	development
		30 Jun 2017										of a business
												plan
		Development of	2								Develop a	Submit draft
		Fleet									draft Fleet	Fleet
		Management		4.1	נ	30	Jan-	Jun-	N / N	V/14	Management	Management
		Plan by the 30		0	5	X O	17	17	¥/N	Z/N	Plan	Plan to
		Jun 2017										Council for
												approval

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CAPITAL PROJECTS

Ward	Weig				20.	2016/17		AI	Budget R 000's	
No.	hting	Project	Оптсоше	1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
25	2	Electrification of households at Makaepea village	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at makaepea	1 500	0	0
6	2	Electrification of households at Tambo village	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at tambo village	1 000	1 790	0
14	2	Electrification of households at Masakaneng	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at masakaneng	2 000	1 790	0
6	2	Electrification of households at Jabulani D3	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% n of households reticulated for electrification at jabulani D3	2 000	1 300	0
4	2	Electrification of households at Waalkraal A	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at waalkraal A	1 500	0	3 000
7	2	Electrification of households at Elandsdoorn A	To Facilitate For Improved Service Delivery	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at Elandsdoorn A	1 000	0	2 000



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(r)	2018/19	1 000	1 000	1 000	0	0	3 000
Budget R 000's	2017/18	0	0	0	1 700	3 500	1 000
	2016/17	1 000	1 500	500	2 500	1 500	1 000
	4th quarter	100% of households reticulated for electrification at tshehla trust	100% of households reticulated for electrification at dipakapakeng	100% of households reticulated for electrification at matsitsi	n/a	100% implementation of bulk metering at Groblersdal	100% development of workshop
2016/17	3rd quarter	75% construction (Pole planting and cabling)	75% construction (Pole planting and cabling)	75% construction (Pole planting and cabling)	n/a	100% implementation of bulk metering at Groblersdal	75% construction process
20	2nd quarter	50% Project hand over and Site Establishment	50% Project hand over and Site Establishment	50% Project hand over and Site Establishment	m/a	100% implementation of bulk metering at Groblersdal	50% designs
	1st quarter	25% Detailed designs Complete	25% Detailed designs Complete	25% Detailed designs Complete	7 vehicles purchased	10% design of bulk metering at Groblersdal	25% advertisement and appointment of service provider
Outcomo	Allonno	To Facilitate For Improved Service Delivery	To Facilitate For Improved Service Delivery	To Facilitate For Improved Service Delivery	To Facilitate For Improved Service Delivery	To Facilitate For Improved Service Delivery	To Facilitate For Improved Service Delivery
Droing	riojeti	Electrification of households at Tshehla Trust	Electrification of households at dipakapakeng	Electrification of households at Matsitsi	Vehicle procurement	Bulk metering project at Groblersdal	Development of workshop
Weigh	ting	2	2	2	2	2	2
Ward	No.	30	28	18	n/a	13	13

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Ward	Weigh	Project	Outcome		20	2016/17			Budget R 000's	
ė Š	gun	100001	Odicolle	1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
20	2	Hlogotlou street and stormwater control	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50 % site Handover and site establishment	75% Construction of storm water channel(Trenching and pitching)	100% Completion of storm water channel	2 000	2 500	2 000
0	2	Marapong bridge construction	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provide	50% Detailed Design completed	75% site handover and site establishment	100% construction of Marapong bridge	3 800	0	0
13	2	Kanaal street	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kanaal road	1 500	2 500	0
21	2	Kgaphamadi construction of bus road, bridge and stormwater control PH 1C(1km)	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgaphamadi road	5 000	0	12 500
14	2	Kgoshi- Matlala construction of access road and stormwater control PH 1B	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Matlala road	200	5 978	0

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Weigh	0.00	21004		20	2016/17			Budget R 000's	
ting	riojeci	Описоше	1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
2	Kgoshi- Rammupudu construction of access road and storm water control PH 1C	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Rammupudu road	5 000	8 568	000 9
2	Kgoshi-Matsepe construction of acess road and strom water control PH 1A	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Matsepe road	3 091	1 500	0
7	Kgoshi-Mathebe construction of access road and stormwater control PH1A	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Mathebe road	3 800	0	0
2	Laersdriff bus road PH 1A	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Laersdrift road	2 000	0	0
2	Mathula constructionof road and stormwater control PH 1B	To Facilitate For Improved Service Delivery	25% Advertisement and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Mathula road	4 528	7 000	0

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Ward	Weigh	100			20	2016/17			Budget R 000's	
No.	ting	nojeci	aiiioaiiio	1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
22	2	Mogaung construction of	To Facilitate For	25% Advertisement and	50% progress (Site	75% progress (Base	100%	7,000 F	000 8	7 500
		stormwater control PH 1B	Improved Service Delivery	appointment of service provider	and subcase completed)	and Surfacing completed)	Mogaung road			
ç	7	Monsterlos to	To Facilitate For	25% Advertisement and	50% progress (Site	75% progress (Base	100% construction of	r G	c	C
3		Makyopheny Road phase 1G	Improved Service Delivery	appointment of service provider	and subcase completed)	and Surfacing completed)	Makgopheng road	000 c	Ð	-
	2	Naganeng construction of	To Facilitate	25% Advertisement	50% progress (Site	75%	100%			
4		bus road and stormwater control PH 1A	Improved Service Delivery	and appointment of service provider	establishment and subcase completed)	and Surfacing completed)	construction of Naganeng road	1 000	12 000	10 000
L	2	Mpheleng construction of	To Facilitate For	25% Advertisement and	50% progress (Site	75% progress (Base	100%	6		
ç		bus road and stormwater control PH 1C	Improved Service Delivery	appointment of service provider	establishment and subcase completed)	and Surfacing completed)	construction of Mpheleng road	000 ¢	0000	0
	2		To Facilitate	25% Advertisement	50%	75%	100%			
4		Nyakoroane Road	For Improved	and appointment of	establishment	progress (Base and Surfacing	construction of	1 000	4 000	0009
			Service Delivery	service provider	completed)	completed)	nyandiana 10ad			

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Project	ō	Outcome		20	2016/17			Budget R 000's	
			1st quarter	2nd quarter	3rd quarter	4th quarter	2016/17	2017/18	2018/19
2 To Roosenekaal For street Improved	To Facilitate For Improved		25% Advertisement and appointment of	50% progress (Site establishment	75% progress (Base and Surfacing	100% construction of Roosenekaal	2 000	2 000	8 000
			service provider	and subcase completed)	completed)	road			
2 Zaaiplaas To To Aconstruction of JJ		A	25% Advertisement	50% progress (Site	75%	100%			
For Improved		ар	and appointment of	establishment	progress (Base and Surfacing	construction of	2 000	0	2 000
Service Delivery			service provider	completed)	completed)	zaaipiaas ioan			
2 To			25%						
Facilitate	-	-	Advertisement	ò	71	100%			
10	10	10	and appointment of	50% construction	7.3% construction	upgrading of	10 000	3 431	8 908
Service		:	service			Hlogotion stadium			
Delivery	Delivery		provider						

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ANNEXURE B: PERSONAL DEVELOPMENT PLAN

PERIOD: JULY 2016 - JUNE 2017

Skills /	Outcomes	Suggested	Suggested mode Suggested time	Suggested time	Work opportunity Support person	Support person	_
performance Gap expected	expected	training and / or	of delivery	frames	to practice skills		
(in order of	(measureable	development	•		or development		
priority)	indicators)	activity			area		
Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	

KK MAMETSA

ACTING SENIOR MANAGER: INFRASTRUCTURE

8/04

DATE

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